**Current year** 

target met target not met

## **Scorecard - Fort Frances Power Corporation**

Performance Outcomes	Performance Categories	Measures		2016	2017	2018	2019	2020	Trend	Industry	arget Distributo
Customer Focus  Services are provided in a manner that responds to identified customer preferences.	Service Quality	New Residential/Small Business Services Connected on Time		100.00%	100.00%	100.00%	100.00%	100.00%	<b>-</b>	90.00%	
		Scheduled Appointments Met On Time		98.90%	100.00%	100.00%	100.00%	100.00%	0	90.00%	
		Telephone Calls Answered On Time		97.70%	96.90%	96.33%	97.62%	96.67%	U	65.00%	
	Customer Satisfaction	First Contact Resolution		99.4	100	99.9%	98.9%	99.9%			
		Billing Accuracy		98.26%	99.46%	99.52%	99.77%	99.82%	0	98.00%	
		Customer Satisfaction Survey Results		88.5%	89.3%	89.3%	91.7%	91.7%			
Operational Effectiveness  Continuous improvement in productivity and cost performance is achieved; and distributors deliver on system reliability and quality objectives.	Safety	Level of Public Awareness		79.35%	78.51%	78.51%	79.91%	79.91%			
		Level of Compliance with Ontario Regulation 22/04		С	С	С	С	С			
		Serious Electrical	Number of General Public Incidents	0	0	0	0	0			
		Incident Index	Rate per 10, 100, 1000 km of line	0.000	0.000	0.000	0.000	0.000			0.0
	System Reliability	Average Number of Hours	that Power to a Customer is	0.33	0.12	0.17	0.54	0.09	0		0
		Average Number of Times that Power to a Customer is Interrupted <sup>2</sup>		0.35	0.18	0.15	1.39	0.37	0		0
	Asset Management	Distribution System Plan Implementation Progress		97.5%	159.3%	127%	78%	119.8%			
	Cost Control	Efficiency Assessment		3	3	3	3	3			
		Total Cost per Customer <sup>3</sup>		\$688	\$665	\$676	\$679	\$655			
		Total Cost per Km of Line	\$32,194	\$30,793	\$31,236	\$31,609	\$30,435				
Public Policy Responsiveness  Distributors deliver on obligations mandated by government (e.g., in legislation and in regulatory requirements imposed further to Ministerial directives to the Board).	Connection of Renewable Generation	Renewable Generation C Completed On Time	onnection Impact Assessments								
		New Micro-embedded Ge			100.00%				90.00%		
Financial Performance Financial viability is maintained; and savings from operational effectiveness are sustainable.	Financial Ratios	Liquidity: Current Ratio (Current Assets/Current Liabilities)		4.48	4.95	6.06	4.44	3.75			
		Leverage: Total Debt (includes short-term and long-term debt) to Equity Ratio		0.00	0.00	0.00	0.00	0.00			
		Profitability: Regulatory	Deemed (included in rates)	0.00%	0.00%	0.00%	0.00%	0.00%			
		Return on Equity	Achieved	-2.52%	-2.42%	-1.78%	-1.73%	1.17%			
	Compliance with Ontario Regulation 22/04 assessed: Compliant (C); Needs Improvement (NI); or Non-Compliant (NC).  An upward arrow indicates decreasing reliability while downward indicates improving reliability.							5-year trend	down	<b>3</b> flat	

3. A benchmarking analysis determines the total cost figures from the distributor's reported information.